

UNIVERSITY OF APPLIED SCIENCES

# exceed expectations

# CITY IN TRANSITION

Urban Open Innovation Environments as a Radical Innovation

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- **1. SOCIETY IN TRANSITION**
- 2. URBAN AREA DEVELOPMENT IN TRANSITION
- 3. SMART CITY CONCEPT
- 4. URBAN OPEN INNOVATION ENVIRONMENTS
- 5. URBAN OPEN INNOVATION ENVIRONMENTS IN ROTTERDAM
- 6. CONCLUSION

#### **1. SOCIETY IN TRANSITION**

- 1.1 Transition studies
- 1.2 Present phase of transition: take-off
- 1.3 Key concept: Radical innovations

#### 1.1 Transition studies: Not era of change, but change of eras

#### **Structure**

Top-down -> Bottom-up Vertical -> Horizontal Centralised -> Decentralised Government -> Citizen Institutions -> Communities

#### **Practises**

Effectiveness -> Affection Efficiency -> Trust Control -> Autonomy Rules -> Freedom of choice Quantity -> Quality

#### Culture

Individual -> Community Mass production -> Tailor-made Derived values -> Created values Linear/Carbon based -> Circular /Bio based Financial return -> Societal return



#### 1.2 Present phase of transition: take-off



Tijd →



### 1.3 Key concept: Radical innovations

- Whoever repairs an unsustainable system, ends up with a fixed unsustainable system. This pattern can only be broken by shifting from symptom treatment within the present system towards **system change**.
- This requires radical or disruptive innovations, that lead to new markets and value chains and replace old technologies and business models and eventually the economic system.
- Examples of radical innovations are open-data, 3-D printing, local renewable energy production en crowdsourcing.



#### 2. URBAN AREA DEVELOPMENT IN TRANSITION

- 2.1 Urban area development
- 2.2 Past, present and future of urban area development
- 2.3 Key concept: Supply chain integration

### 2.1 Urban Area Development

- the integral development
- of a (large scale) area,
- in all dimensions,
- over a long period,
- with different stakeholders (public / private).
- There are no clear limits in terms of size in € and m<sup>2</sup>
- Complexity is the common denominator
- Organising the process of development is key



#### 2.2 Past, present and future: Before the crisis



#### 2.2 Past, present and future: Present state



#### 2.2 Past, present and future: The future?



#### 2.3 Key concept: Supply chain integration Vertical integration



#### 2.3 Key concept: Supply chain integration Horizontal integration



ROTTERDAM UNIVERSITY

#### 3. SMART CITY CONCEPT

3.1 Benchmarking 'smartness'

3.2 Key concept: empowering ICT

#### 3.1 Benchmarking 'smartness'





### 3.2 Key concept: empowering ICT

- Smart City concept remains, both as benchmark and as marketing tool, highly top-down oriented aimed at better managing and controlling city systems by collecting everdetailed information about real time functioning, and being able to optimise decision making in the immediate, short and long term.
- Alternative view: Smart City is largely an organic system of systems; an ecosystem of products, services, companies, people and society that are working together creatively to foster innovation within the city.
- From a transition perspective the key concept of the Smart City should be application of ICT that is aimed at empowering citizens, rather than improving control of city systems.



#### 4. URBAN OPEN INNOVATION ENVIRONMENTS

- 4.1 Open innovation Environments
- 4.2 Living labs
- 4.3 Fab labs

## 4.1 Open innovation Environments

Subjects	Key-concepts
Transition	Radical innovation
Urban area development	Supply chain integration
Smart City	Empowering ICT

- A new type of urban use emerges that is able to channel transitional opportunities: the Urban Open Innovation Environment.
- Since the Finnish EU Presidency in 2006 (The Helsinki Manifesto, 26 November 2006), the EU presidencies have promoted open, ecosystem-based human-centric research, development and innovation in real-life contexts such as living laboratories (Living Labs) that engage people.





 Living Labs bring together public and private actors, such as companies and associations, and individuals to test new services or products in a real life context, involving users early in the design process.





#### 4.3 Fab labs



- Fab Labs are a global network of local labs, enabling invention by providing public access to digital fabrication. They share an inventory of core capabilities and can be considered a community resource.
- Makerspaces are similar, often equipped with the same machines, but lacking the global network. Techshop is an a US based provider of state-of-the-art public manufacturing workshops.



#### 5. URBAN OPEN INNOVATION ENVIRONMENTS IN ROTTERDAM

- 5.1 RDM Maker Space
- 5.2 RDM Campus

#### 5.1 RDM Maker Space



- Offers access to high-tech manufacturing equipment as well as prototyping and manufacturing services in times the schools are not using them.
- Aims to spur innovation and entrepreneurship and to create a place where smart, creative and experienced people with different skills come together and eventually form a large community of makers.





















#### 5.2 RDM Campus

## Stadshavens Rotterdam





## Research, Design & Manufacturing

PORT 2600



CAMPUS

COOPERATION IN INNOVATION AT A HISTORICAL LOCATION

#### 5.2 RDM Campus is . . .

- a new purpose for a historical industrial location: shipyard and buildings of the 'RDM' (Rotterdam Dry Dock Company). The abbreviation RDM now stands for: Research, Design & Manufacturing;
- a cooperative venture between Albeda College, Rotterdam University and the Port of Rotterdam Authority;
- a place where students, research centres and companies collaborate in an open environment and focus on new economic activity and sustainable and innovative solutions in the building, mobility, product design, maritime and maintenance markets;
- a location for education: intermediate and higher vocational education under the same roof, with plenty of space for experiment and for practical research;
- a location for research: two research centres of Rotterdam University focus on sustainability and main port issues;
- a location for **business**: accommodation for the innovative and creative manufacturing industry.



#### 5.2 RDM Campus based on Golden Triangle



#### 5.2 RDM Campus Concept House Village

- Experimental and demonstration site for smart and reproducible prototype housing
- Unique research facility focused on innovations in housing construction in an existing urban area, where new techniques, processes and sustainable behaviour are tested on levels of comfort and performance
- Two **prototypes** are realized, a third is under construction.



#### CONCEPT HOUSE VILLAGE







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- on location
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Contact: Arjan Kassenberg (a) kasserbergetezet

Realitatie: Hogeschool Bottenkiers Albeda College en sponsors

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Maer informatie: www.concepthonourings.cv



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#### 6. CONCLUSION

- 6.1 Open Innovation Environments provide for conditions for radical innovation in urban area development
- 6.2 Potential: adding to liveability and a 'distributed' and 'collaborative' local economy
- 6.3 Conditions: True 'openness' is essential success factor for realising transitional potential

6.1 Open Innovation Environments provide for conditions for radical innovation in urban area development

- Urban Open Innovation Environment combine the key-concepts of transition, urban area development and Smart City, as they
- use supply chain integration involving the user upfront – and
- empowering ICT providing digital fabrication equipment –
- to foster radical innovation.



6.2 Potential: adding to liveability and a 'distributed' and 'collaborative' local economy

- Relocating production and research functions to the city adds to **liveability** and **local economy**.
- Lab-centric initiatives foster a 'distributed' and 'collaborative' economy in connection with the 'Internet' generation.
- The open nature of a lab-centric approach ensures that government control is limited and provides conditions for radical innovations in the realm of urban development.



6.3 Conditions: True 'openness' is essential success factor for realising transitional potential

- Centering urban area development around a lab requires rethinking spaces of production, including the relationships between people and tools and people and the existing authorities.
- The success depends on not being part of the dominant regime of large companies and (governmental) institutions, but also not being trapped by grassroots/bottom-up niche driven by counter culture.
- True openness in this respect refers to the ability to not only involve niche players, but make cross-overs to change minded actors within the dominant regime.
- Fab Labs appear to be more successful in this respect than Living Labs, which mainly benefit the private companies involved.



# Thank you



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